November 13, 2026

Company Name: SATO Corporation
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Securities Code: 6287 (Prime Market, Tokyo Stock Exchange)
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Notice Regarding Acquisition of Shares of KM Company Limited (to Make It a Wholly Owned Subsidiary)

SATO Corporation (SATO) hereby announces that it has acquired all the remaining voting shares of KM Company Limited (KM), a Japan-based software and systems development company specializing in auto-ID solutions, making it a wholly owned subsidiary (Share Acquisition) of SATO.

1. Reasons for Share Acquisition

In March 2024, SATO announced its five-year medium-term (FY 2024-2028) management plan, which laid out steps to achieve its 2030 vision of pursuing Perfect and Unique Tagging to realize a future where everything has its own ID and connects seamlessly.

As part of the effort, SATO is working with trade groups and other organizations to drive necessary standardization based on relevant international and industry standards* to better enable collection of item-level data and use of the information across supply chains. And to implement such standards and systems as solutions in real-world settings, software development capabilities hold the key.

Based in Fukuoka, Japan, KM develops software for auto-ID solutions as well as a wide range of other systems. Having been behind the development of many of SATO's solutions, KM holds extensive knowledge of both SATO's business and its customers' operational challenges.

Through the Share Acquisition, SATO aims to further its software development capabilities by combining KM's software/system development technologies and talent with SATO's auto-ID technologies and item-level management knowhow. It will enable SATO to accelerate the development of standard solutions that support the realization of the Perfect and Unique Tagging, expand the solution business opportunities in Japan while driving the shift to cloud-based services to increase customer value we create and boost recurring revenue.

*e.g., GS1 DataMatrix, GS1 Digital Link, and the like.

2. Method of acquisition

SATO acquired all voting shares of KM held by the other shareholders, in addition to the shares it already owned, thereby making KM a wholly owned subsidiary of SATO.

3. Overview of KM

(1) Company name	KM Company Limited	
(2) Location	Fukuoka, Fukuoka Prefecture, Japan	
(3) Names and titles of representative	Takamasa Ikuta, Representative Director and President; Kenji Takatsuki, Representative Director and Vice President	
(4) Description of business	Contract software development for auto-ID solutions and other solutions	
(5) Capital stock	JPY 33 million	
(6) Date of incorporation	July 1, 1989	
(7) Number of employees	35 (as of April 1, 2026)	
(8) Major shareholders and shareholding ratios before the Share Acquisition	SATO Corporation: 29.6%; Other shareholders: Not disclosed	
(9) Relationship between the company and SATO before the Share Acquisition	Capital	SATO held 29.6% voting rights in the company.
	Personnel	One executive officer and one employee of SATO serve on the board of directors of KM.
	Business	KM provides software/system development services to SATO.

* The acquisition prices and other details will not be disclosed based on the confidentiality agreements with the counterparties.

4. Details of Share Acquisition

(1) Number of shares acquired	All voting shares of KM, excluding those already held by SATO
(2) Share of voting rights after the Share Acquisition	100%

5. Schedule

(1) Date of contract execution	September 30, 2026
(2) Date of share transfer	October 28, 2026

6. Outlook

The impact of the Share Acquisition on SATO's consolidated financial results for the fiscal year ending March 31, 2027, is expected to be minimal. Should any matter arise that requires disclosure, the company will disclose it promptly.

End